

# DESERT AIRMAN

Vol. 64 Issue 34

Davis-Monthan Air Force Base, Ariz.

Thursday, Sept. 1, 2005



## ACC commander visits Davis-Monthan Airmen

By Senior Airman Brandy Dupper-Macy  
355th Wing Public Affairs

"My job is to see that you have the resources, organization, equipment, and training you need when you go into harm's way," said Gen. Ronald Keys, Air Combat Command commander, in his COMACC sight picture. "I'm committed to exactly that. I need you individually and collectively committed to the same thing at each of your levels."

Throughout General Keys' visit Aug. 24 through 26, the Desert Lightning Team proved to be on board with his request.

While focusing on Col. Michael Spencer's, 355th Wing commander, four pillars: develop and nurture Airmen, prepare to deploy, installation stewardship and ready to fight when ordered, General Keys was soon aware of what the base needs.

Throughout the visit, Airmen at D-M told General Keys about the Professional Development Center that D-M needs funding for.

The center, formerly the Base Exchange, will be a one-stop shop for expeditionary Airmen for their development needs. It will include: the education center, classrooms for college classes, the Family Support Center and many other agencies.

In addition to the PDC, Colonel Spencer continually showed how important nurturing and developing our Airmen is at D-M.



Gen. Ronald Keys, Air Combat Command commander, with his wife, Valerie, Chief Master Sgt. David Popp, Air Combat Command command chief, visited Davis-Monthan Air Force Base Aug. 24 through 26. For more photos on General Keys' visit, see **Desert Lightning Team shows success to COMACC, Page 15.**

See **COMACC**, Page 4

## D-M EOD team receives top-level honors from Air Force

By 1st Lt. Beth Tucker  
and Senior Airman Troy Hawkes  
355th Wing Public Affairs

After several long and grueling deployments, the Explosive Ordnance Disposal team from the 355th Civil Engineer Squadron has been awarded the Maj. Gen. Benjamin D. Foulois Memorial Award for Safety-Explosives, the Air Force-level Weapon Safety Award.

"Premier example of explosive safety enforcement and application,"

are the words used to describe for the flight that was deployed for six months and destroyed more than 265,000 lbs of explosives, keeping countless safe in the deployed environment.

"These Airmen are an absolute example of the professionalism and dedication that is needed in the deployed area of responsibility," said Col. Michael Spencer, 355th Wing commander. "While they might be hesitant to tell you at first, they have stories about what they saw and did like none other."

The role of an EOD Airmen is diverse and different every day and in every situation faced. Training, experience and knowledge of what could be out there and how others are using it against friendly forces is key in keeping Airmen and Soldiers on the ground safe.

"Our mission can take us from responding to hazardous ordnance on an aircraft, to rendering safe an unexploded ordnance that impacted the base

during an enemy attack," said Tech. Sgt. Thomas Allen, section chief for EOD resources.

"In the past 18 months, the EOD flight has been deployed to Iraq two times, performed more than 1,600 explosive operations, disarmed 75 improvised explosive devices, and maintained a 50-percent garrison force, with no reduction in mission requirements," Sergeant Allen said.

See **EOD**, Page 6

### The Davis-Monthan Air Force Base timeline of sorties as of Monday

| Squadron | Required | Flown   | Annual  | Squadron  | Required | Flown   | Annual  |
|----------|----------|---------|---------|-----------|----------|---------|---------|
| 41st ECS | 1,418.9  | 1,386.7 | 1,433.0 | 162nd OSB | 1,946.8  | 1,911.3 | 2,135.0 |
| 43rd ECS | 1,985.3  | 1,860.2 | 2,039.4 | 354th FS  | 9,503.6  | 9,406.9 | 9,891.0 |
| 55th RQS | 2,676.4  | 2,559.8 | 2,880.0 | 357th FS  | 8,326.0  | 8,324.1 | 9,064.0 |
| 79th RQS | 1,597.0  | 1,586.5 | 1,780.0 | 358th FS  | 8,320.0  | 8,244.4 | 9,050.0 |

### Tops in Blue

Tops in Blue is coming to perform at the Tucson Convention Center Music Hall Sept. 11. Tops in Blue is an all-active-duty U.S. Air Force special unit made up of talented amateur performers. For more information, contact the D-M Community Center at 228-3500.





Photo by Airman 1st Class Christina Ponte

Gen. Ronald Keys (second from left), Air Combat Command commander, and Col. Michael Spencer (left), 355th Wing commander, talk with Senior Master Sergeants James Burkardt (second from right) and Benjamin Hoover (right), both from the 355th Equipment Maintenance Squadron.

### Home run for Desert Lightning team

You only get one chance to make a good impression. Last week, we didn't just make a good impression ... we made an awesome impression on General Ron Keys, his wife Valerie Keys and Chief Popp, the ACC Command Chief. You knocked their socks off!

Their visit here was their first to an ACC wing. You clearly set an extraordinarily high bar. I want to thank-you for your dedication and professionalism that made last week a success.

In visiting D-M, General Keys had the opportunity

to see his focus areas in action. And, he got to see how the level of excellence that we achieve, every day.

His first priority is our people. From breakfast with ACC and Air Force award winners ... to the flight line ... and the dorms ... Gen. Keys met a cross section of our Airmen who are the foundation of our combat power.

He got to see how we've created a different environment at D-M, one that is dedicated to developing and nurturing Airmen from your workplace and your living space in the dorms and new housing. Most importantly, he left impressed that our Airmen are Airmen of honor and of courage.

Gen. Keys saw that expeditionary mind set encompasses all that we do. He was convinced that we do lead the command in "ready to deploy" training ... or R2D2 as we call it. He was impressed that our vehicle operators, who survived nearly 140 ambushes on their first trip to Iraq, share their lessons learned with pilots, medics, and crew chiefs ready to deploy next month. He saw the seriousness that the Desert Lightning Team has about taking the fight to the enemy.

Gen. Keys heard how we've stepped out to realize his goal at recapitalize the force. He was convinced that our planning to bring the A-10C aircraft on-line is spot on. He was equally impressed with our vision for creating a new dorm campus

with contemporary and first class facilities.

These are only the mountain peaks of how we showcased the Command's best base to our new Commander and his Command Chief. He left me with a clear commitment to take care of Airmen ... as you take care of the mission.

Nowhere is taking care of each other more important that this next weekend. Some of us will be working this weekend and will little free time.

Some of us, however, will have a chance for one last "summer blast." But, we can't allow this "blast" to turn fatal ... for you, our Airmen or our families.

Over this summer, many, many incredibly smart decisions have been made. Airmen with courage willing to tell a friend, "Buckle Up," or a staff sergeant willing to tell a lieutenant colonel getting ready to drive away for a permanent change of station "Knock it Off" when the officer planned on leaving work and driving late into the night.

All it takes is to walk by one encounter like this ... or have misplaced attention while on the road or water ... or have a misplaced burst of enthusiasm where we overextend our talents ... and a fun outing can turn tragic.

This weekend, let's carry the professionalism and sound judgment we showed Gen. Keys is a part of our weekend activities.

I thank you for all you've done ... last week and this summer. I will see you out and about this weekend as we start pushing our warrior-Airmen off to do America's work!



Photo by Airman 1st Class Clark Staehle

### Team D-M Mission Spotlight

The 355th Aircraft Maintenance Squadron is responsible for the maintenance of all combat and training sorties generated in the 355th Wing. It manages the efforts of 571 training personnel in 13 different specialties maintaining A/OA-10 attack aircraft.

The Airmen of the 355th AMXS provide safe, properly-configured aircraft in order to meet the flying-hour program for three different squadrons, and develops and executes the scheduled maintenance plan to maintain long-term fleet health. They also provide forces to support worldwide contingency taskings.

The squadron is divided into three aircraft maintenance units for the 354th, 357th and 358th Fighter Squadrons. The squadron's motto is "Maintenance pride ensures the ride."



Airman 1st Class Shaun-Ryan Batson, 355th Aircraft Maintenance Squadron, inspects an A-10 gun bay. The A-10's 30-millimeter cannon must be overhauled every 25,000 rounds by the Airmen of the 355th AMXS.

The 355th Wing Public Affairs staff prepared all editorial content for the **Desert Airman**. The editor will or re-write material for clarity, brevity or to conform with the Associated Press Style Guide, local policy and Air Force style as required by Air Force Instruction 35-101. Contributions for the **Desert Airman** can be made directly to the 355th Wing Public Affairs Office, Building 2300, Suite 2054, or through e-mail to [desert.airman@dm.af.mil](mailto:desert.airman@dm.af.mil). The editor can be reached at 228-5714. Submission deadlines are Wednesday, nine days prior to publication date. If submissions are publishable, they run based on space available and priority. Unless otherwise noted, photographs are Air Force photos. The **Desert Airman** uses information from the Armed Forces Information Service, Air Force News Service, Air Combat Command and other sources. All advertising is handled by Aerotech News and Review, 456 East Ave. K-4, Suite 8, Lancaster, Calif. 93535; phone (520) 623-9321; e-mail [diane@aero-az.com](mailto:diane@aero-az.com).

## DESERT AIRMAN

### Editorial Staff

355th Wing Commander.....Col. Michael Spencer  
Chief, Public Affairs.....Maj. Laurel Tingley  
Deputy Chief.....Capt. DeJon Redd  
Superintendent.....Master Sgt. Brian Blangsted  
Chief of Internal.....1st Lt. Beth Tucker  
News Editor.....Senior Airman Brandy Dupper-Macy  
Staff Writer.....Airman 1st Class Clark Staehle  
Production Assistant.....Amy Fredette

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# Annual Combined Federal Campaign kicks off

**RANDOLPH AIR FORCE BASE, Texas**—The 2005 - 2006 Combined Federal Campaign runs for six consecutive weeks today through Dec. 15 for bases within the continental United States. The overseas CFC campaign will be conducted for six consecutive weeks from Oct. 1 through Dec. 15.

Exact dates and campaign goals are established in each geographic area by the Local Federal Coordinating Commit-

tee and are available through the installation CFC project officer. The CFC was established in 1961 and is the largest workplace charity campaign in the country. This annual fall fundraising drive allows nearly 4 million federal employees and military personnel to contribute to thousands of local and national nonprofit organizations. Last year, federal employees and military personnel reached

into their pockets to donate a record setting \$257 million to the CFC. Contributions can be in cash, check or by payroll deduction. On average, one in four federal employees or their dependents will benefit from the CFC charities this year alone, according to CFC officials. Donors may designate which charity, or charities, receives their money by filling out a pledge card. Local CFC project officers have more information. The CFC Web site is at [www.opm.gov/cfc](http://www.opm.gov/cfc).

# AF chief of staff change ceremony set for Friday

**SAN ANTONIO** — The swearing in of Gen. T. Michael Moseley as the Air Force's 18th chief of staff will be broadcast live Sept. 2 from Andrews Air Force Base, Md. The live broadcast is scheduled for 10 a.m. EDT and will be available on the Pentagon Channel and on Air Force Link at <http://www.af.mil/csaf/player.html>. The ceremony, which signifies a change of Air Force leaders, will feature the retirement of Air Force Chief of Staff Gen. John P. Jumper after 39 years of service. This will be followed by the swear-

ing in of General Moseley, who currently is serving as Air Force vice chief of staff. Acting Secretary of the Air Force Pete Geren will preside over the ceremony and administer the oath to General Moseley. Also scheduled to participate in the ceremony are Defense Secretary Donald H. Rumsfeld and Chairman of the Joint Chiefs of Staff Gen. Richard B. Myers. The event will feature the Air Force Band and a military aircraft flyover. *(Information courtesy of Air Force Print News.)*

## Pima Air and Space Musuem offers free admission for military



The Pima Air and Space Musuem offers free admission to active-duty military ID cardholders and retired military members for Labor Day. Spouses of active-duty and retired military ID cardholders can also get in for free. Children, ages 7 to 12 years, can get in for \$4. Children 6 years and younger get in for free.

In addition to the free admission, military ID cardholders can have up to four adults in the party. The four adults will pay \$5 each. The Pima Air and Space Musuem is located at 6000 East Valencia Road. The hours of operation are from 9 a.m. to 5 p.m. For more information on what the musuem offers or questions on free admission, call the museum at 574-0462.

# News Notes

## Commissary hours for holiday

The Commissary will be open Monday from 9 a.m. to 7 p.m. The commissary will open at 8:30 a.m. for physically disabled patrons.

## Housing office closure

The housing office will be closed Friday for Air Combat Command's family day and Monday in observance of Labor Day. The housing office will reopen Tuesday at 7:30 a.m. For emergencies, call housing maintenance at 228-8600.

## Power outages Sept. 10

There will be a scheduled power outage on Sept. 10. The affected facilities are buildings in the 55th Electronic Combat Group area. The following buildings are scheduled: 68, 81, 88, 94, 96, 104, 110, 113, 121, 125, 127, 128, 129, 130, 131, 133, 135, 136, 140, 146, 189, 211, 220 and Well number 11 (Buildings 148 and 137). The outage will commence at 6 a.m. and end at 3 p.m. Sept. 10. The outage is required as part of the new 41st and 43rd Electronic Combat Squadron construction project. Any questions can be directed to the 355th Civil Engineer Squadron at 228-3171.

## Hispanic Heritage month

Hispanic Heritage Month is celebrated from Sept. 15 to Oct. 15. The purpose of the month is to celebrate and encourage Hispanic awareness through the heritage of the past and the promise of the future. For more information on the events to celebrate Hispanic Heritage, contact 1st Lt. Lucien Fuertes at 228-5114.

## D-M Dining-In Sept. 23

The Davis-Monthan community is invited to celebrate the Air Force's 58th birthday Sept. 23. Airmen interested in going to the Dining-In need to sign up by Sept. 14. The social hour will begin at 6 p.m. Mess dress is required for attendance. For more information on prices of tickets or to sign up, contact the unit's first sergeant.

## Reserve component transfer

Officers who want to enter the Air Force Reserve will need to first obtain a Reserve commission. This type of request may take as long as three to four months processing time through Department of Defense channels. To transfer to the U.S. Air Force Reserve component, contact Tech. Sgt. Gerald Sutherland, USAF Reserve In-Service recruiter at 228-3468.

## Terrorism history

Sept. 1, 1983, Korean Air Lines Flight 007, on a flight from New York to Seoul, was shot down by Soviet fighters after straying into Soviet airspace. All 269 persons aboard were killed.

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Airmen were saved from the consequences of driving under the influence by the Airmen Against Drunk Driving Program since Dec. 31. Individuals interested in volunteering should contact Airman 1st Class Logan English, AADD scheduler, at 228-6674.

Call AADD at  
850-2233

Friday and Saturday from 11 p.m. to 4 a.m. For more information regarding AADD, see the Web site <https://aadd> on the D-M intranet.



# Emergency Numbers

Ambulance.....911  
Casualty Assistance.....228-3686  
(After duty hours).....228-3121  
Duty Chaplain.....228-5411  
(After duty hours).....228-3517  
Fire Reporting.....911  
Public Affairs.....228-3204  
(After duty hours).....228-7400  
Fraud Waste and Abuse.....228-3177

Base Operations.....228-4315  
Mortuary Officer.....228-5964 or 4414  
(After duty hours).....228-3121  
Command Post.....228-7400  
355th Security Forces Crime Stop..228-4444  
Safety.....228-5558  
(After duty hours).....909-0316  
Base locator.....228-3347  
TIPS Line.....228-TIPS (8477)

# 355th AMDS releases monitoring results for maximum residual disinfection for 2004, 2005

This notice is to inform customers of the Davis-Monthan AFB water system, PWS #20-549, that the Bioenvironmental Engineering Flight (BEF) collected, but failed to report, monitoring results for maximum residual disinfectant levels (MRDLs) during calendar year 2004 to the Arizona Department of Environmental Quality (ADEQ). Monthly MRDLs (chlorine residuals) collected during calendar year 2004 ranged from 0.34 to 0.63 mg/L (milligrams per liter of water) and were well below the maximum containment level (MCL) of 4.0 mg/L (see Table 1). 2004 results were reported to ADEQ on 15 July 2005.

Additionally, BEF failed to monitor for the disinfection byproducts, total trihalomethanes<sup>1</sup> (TTHM) and haloacetic acids<sup>2</sup> (HAA5), during calendar year 2004, and therefore cannot be sure of the quality of your drinking water during that time. The water system is required to monitor your drinking water for specific contaminants on a regular basis. Results of regular monitoring are an indicator of whether or not your drinking water meets health standards. Beginning in 2004, TTHM/HAA5 measurement and reporting is required on an annual basis. BEF collected TTHM/HAA samples at five locations within the water Davis-Monthan AFB water system on 18 July 2005. Results for TTHM ranged from 0.0017 to 0.0215 mg/L and HHA5 from <0.0020 to 0.0053 mg/L, also well below the respective MCLs of 0.080 mg/L for TTHM and 0.060 mg/L for HAA5.

While BEF cannot be sure of the concentration of TTHM/HAA5 during 2004, there is no indication that the contaminant level was higher than the

| Monthly measurements of chlorine residuals and pH |      |      |      |       |      |      |      |      |      |      |      |      |      |
|---|------|------|------|-------|------|------|------|------|------|------|------|------|------|
|   | Jan. | Feb. | Mar. | April | May  | June | July | Aug. | Sep. | Oct. | Nov. | Dec. | Avg. |
| Cl  | 0.56 | 0.65 | 0.81 | 0.77  | 0.70 | 0.42 | 0.68 | 0.38 | 0.33 | 0.38 | 0.50 | 0.59 | 0.56 |
| pH  | 7.58 | 7.60 | 7.56 | 7.57  | 7.49 | 7.31 | 7.50 | 7.49 | 7.36 | 7.33 | 7.63 | 7.82 | 7.52 |
| 2004  | Jan. | Feb. | Mar. | April | May  | June | July | Aug. | Sep. | Oct. | Nov. | Dec. | Avg. |
| Cl  | 0.42 | 0.56 | 0.63 | 0.49  | 0.59 | 0.60 | 0.42 | 0.34 | 0.35 | 0.49 | 0.50 | 0.41 | 0.48 |
| pH  | 7.83 | 7.82 | 7.90 | 7.76  | 7.59 | 8.39 | 7.87 | 7.94 | 7.66 | 7.57 | 7.62 | 7.40 | 7.77 |
| 2005  | Jan. | Feb. | Mar. | April | May  | June | July | Aug. | Sep. | Oct. | Nov. | Dec. | Avg. |
| Cl  | 0.93 | 0.63 | 0.65 | 0.66  | 0.49 | 0.77 | 0.90 |      |      |      |      |      | 0.71 |
| pH  | 7.62 | 7.58 | 7.54 | 7.60  | 7.55 | 7.56 | 7.76 |      |      |      |      |      | 7.60 |

2005 measurement or the MCL during this time. TTHM/HAA5 are byproducts of the chlorination process and variations in TTHM/HAA5 are a function of changes in water quality, pH, and amount of chlorine added. The Davis-Monthan AFB water system obtains its water exclusively from ground-water wells, which exhibit little variation in water quality. During the period from 2004 and 2005, the source of water, amount of chlorine added, and distribution infrastructure did not change. Additionally, BEF collected chlorine levels and pH measurements from the distribution system between 2003 and 2005.

The measurements do not indicate a change in the quality or chemistry of the water over this time period that would cause the MCL to be exceeded for TTHM/HAA5 (see Table 1).

Please share this information with other people who drink the water, especially those who may not have received this notice directly (for example, people in apartments, nursing homes, schools, and businesses). You can do this by posting this notice in a public place or by distributing copies by hand or mail. For more information, please contact BEF at 228-5369 for more information.

## COMACC

Continued from Page 1

Airmen had the opportunity to brief General Keys on the programs offered at D-M.

“As you go through your time here, you will find that we are very proactive in getting out and touching our Airmen,” said Chief Master Sgt. Chuck Talley, 355th Wing command chief. The D-M Lightning Strike Force goes through the dorms and listens to what the Airmen have to say.

In addition to the D-M Lightning Strike Force, Lt. Col. Cassie Barlow, 355th Mission Support Squadron commander, gave the general a briefing on the Underage Drinking Task Force, a program aimed to give underage Airmen another avenue to have fun without drinking.

“It’s a good alternative to do something with Airmen in the dorms,” said Airman Crystal Carrillo, 355th Wing command post. “I’ve been here since April and have gone to some events.”

In addition to UDTF, Colonel Barlow gave General Keys a briefing

on Sexual Assault Prevention and Response.

“We need to look out for each other,” General Keys said. “These programs will help if your partner is about to make a bad choice.”

Master Sgt. Brian Blangsted, 355th Wing Motorcycle Mentor Program coordinator, gave the motorcycle program briefing about D-M’s program being beyond ACC mandates.

After the briefing, General Keys said, “This is what we’re talking about in serious meddling in other people’s lives because we truly care about our people. We need to get them started on the best way we can ... and this is guaranteed.”

In addition to the positive aspects of nurturing and developing our Airmen, Colonel Spencer also told him about the Extra-Duty Flight.

“When I went to the commanders and asked them what they were doing for Extra-Duty Flight, a lot of their answers were unacceptable,” Colonel Spencer said. “At Davis-Monthan Air Force Base, for those who decide to assume the risk and get caught, Extra-Duty Flight finds them on the weekends from 6:30 in the morning to 4 p.m. on Saturdays and (they) clean

up the installation. On Sunday morning, the NCO can take that group and have them go to their organization and do what needs to be done.”

General Keys said those Airmen are “responsible for their own choices.”

In addition to seeing the old dorms, General Keys saw the new state-of-the-art dorm buildings. The general was impressed by the facility and overall program for Airmen in the dorms. “This is a success story,” he said.

The visit also focused on preparing to deploy when called and ensuring Airmen are ready to fight when ordered.

The 354th Fighter Squadron commander, Lt. Col. Martha McSally, said the pilots preparing to deploy were all trained on the targeting pod, just in time to deploy.

When asked what would help better prepare them for deployment, Colonel McSally said having pods on hand year round would help so they could remain trained.

In addition to visiting the 354th FS, General Keys also took a flightline tour and met Airmen from the phase shop, saw the sunshades and new lap

tops out on the flightline, saw what pilots in training do at the 357th Fighter Squadron and saw the outdated fire station at D-M.

The bunkers Airmen sleep in are smaller than the ones Airmen use while deployed, said Senior Master Sgt. Anthony Smith. “It was nice for the times, but has become outdated.”

“Perhaps our toughest challenge is that we are forced to meet these changes against the backdrop of the terrific demands of our operations tempo, budget constraints, possible mission changes out of the Quadrennial Defense Review, and the impending turbulence of base realignments and closures.”

In addition to visiting squadrons, General Keys saw how all D-M prepare to deploy.

Airmen from Explosive Ordinance Disposal, 355th Logistics Readiness Squadron, 355th Security Forces Squadron and 355th Medical Group gave a briefing to General Keys on their part in preparing Airmen for deployment.

“All of your hard work has paid off,” Colonel Spencer said. Because of this visit, General Keys has a better understanding of what D-M is all about.



# ACC command chief visits NCOs at 12th Air Force

By 2nd Lt. Christina Mundy  
12th Air Force Public Affairs

The Air Combat Command command chief, Chief Master Sgt. David Popp met with more than 16 Senior NCO's Thursday morning at 12th Air Force headquarters as part of an introductory visit he and Gen. Ronald Keys, ACC commander made to Davis-Monthan.

Chief Popp, congregated with the SNCO's to present top enlisted issues in an effort to receive direct feedback on some of the changes being made.

"It's always nice to hear from our senior enlisted leaders," said Chief Master Sgt. Terry K. Boeder, 12th Air Force acting command chief and first sergeant. "They are in touch with our senior officer leaders and you get a chance to get a picture of where the Air Force is going and what are the issues of the day, what the senior leaders thought of the issues and how can we help."

"I've heard a widerange of ACC command chiefs' speak and Chief



Photo by Airman 1st Class Jesse Shipps

*During the Air Combat Command commander's visit, Chief Master Sgt. David Popp, ACC command chief, spoke to NCOs at 12th Air Force. Topics covered included reducing the number of suicides, sexual assault, stress and increasing safety.*

Popp had a lot of energy, which is very good," said Senior Master Sgt. Jacqueline Brown, 474th Operations Group executive superintendent.

Chief Popp covered a wide-range of issues that affect all Air Force enlisted personnel. One of which was

the role a senior NCO should be to young Airmen. It may even require some senior NCOs to reflect back on when they were a young Airmen.

"Entering the Air Force at 22 (years old) struck me because the leadership really cared about what we were

doing, and I had never experienced that before," Chief Boeder said. "They cared about getting the job done, and getting it done right, they took care of us, and as senior leaders today we need to do the same thing."

Other topics discussed varied from basic training to deployments. When speaking about adding plastic M-16's to Air Force basic training Chief Popp said, "disassembling and reassembling plastic M-16s at basic training will mold Airmen to a more war-like scene, the attention to detail required provides a realistic scenario for deployments."

The focus wasn't fully on training and deployments, there was also a large emphasis on reducing suicide, sexual assault, stress and increasing safety. "Anytime you can save a life is (important), unfortunately we may not be able to get everyone, but that is our ultimate goal," Sergeant Brown said.

General Keys and Chief Popp finished their two-day visit to the 12th Air Force and Davis-Monthan Friday, leaving leadership values and inspiration to follow.

# CRIME & Punishment

## Davis-Monthan discharges, Articles 15, from Aug. 15 through 26

- ◆ A staff sergeant assigned to the 355th Civil Engineer Squadron was found guilty at a Special Court-Martial for assaulting his wife and child. The Sergeant was sentenced to eight months confinement and reduction to E-1.
- ◆ An airman 1st class assigned to the 354th Fighter Squadron received a reduction to airman, suspended reduction to airman basic, restriction to base for 45 days, 45 days extra duty and a reprimand for **insubordination toward a noncommissioned officer** which was a violation of Article 91 of the UCMJ, **failure to obey order** and **failure to obey regulation**, which was a violation of Article 92 of the UCMJ.
- ◆ A senior airman assigned to the 612th Air Communications Squadron received a suspended reduction to airman 1st class, suspended for-

feiture of \$820 pay per month for two months, 30 days extra duty, and a reprimand for **willfully failing to refrain from using Government Travel Card**. This was a violation of Article 92 of the UCMJ.

*(Editor's note: Information courtesy of the 355th Wing Staff Judge Advocate Office. The same offense can result in different punishment for each offender. The offender's commander considers several factors when determining punishment, including the offender's service record and impact on unit discipline, cohesion and morale.)*

### Area Defense Counsel tip of the week

A person given extra duty and restrictions as part of an Article 15 punishment must serve both punishments at the same time. For more information, contact the Area Defense Counsel at 228-5664.

This cache of ammunition is an example of what the Explosive Ordinance Disposal team from Davis-Monthan have encountered during their deployments. The flight with the 355th Civil Engineer Squadron has been highly tasked and has performed well under the most stressful situations. The Airmen of the EOD flight were recently awarded the Air Force-level award for Weapons Safety.



Courtesy photo

## EOD

Continued from Page 1

“You cannot maintain that kind of operations tempo without teamwork being at the root of everything you do,” he said.

While keeping many safe in support of Operation Iraqi Freedom, their expertise also helped those at home. In Tucson, the Airmen set out to 45 explosive hazards and 30 flight-line hazards.

“In any given day we can respond to an A-10 with a hung flare, safe a rocket in the bomb dump, clear a

suspect package at billeting, advise the 12th Air Force about explosive safety matters in South America and dispatch two teams to separate locations to support security requirements for the President of the United States,” Sergeant Allen said.

Being so highly called upon, Airmen of the unit are deployed at least four months of any year, not including deployments.

“This flight is the single largest collection of consummate professionals I have ever had the privilege to know,” Sergeant Allen said. “Teamwork is the fundamental essential for us to perform our job, winning the award is simply coincidence.”





*My job is people ... everyone is my business*

# 355th MDG first sergeant shares deployed story

By Senior Airman  
Brandy Dupper-Macy  
355th Wing Public Affairs

During deployments, Airmen still seek answers to questions on finances, living conditions and other general information.

When those questions arise, Airmen know who can always find the answer — their first sergeant. Because of this, first sergeants deploy just like any other Airman.

"I was given the chance to deploy as a first sergeant and I jumped at the opportunity, and it proved to be the opportunity of a lifetime," said Master Sgt. John Kelley, 355th Medical Group first sergeant. "When I found out about my deployment, I was looking forward to taking care of the troops who were out on the front lines taking care of business."

His first imprecision of his deployment was bumpy, literally.

"The experience started off fast and kept going," Sergeant Kelley said. While flying into Balad on a C-130, we were doing a combat landing. I remember looking out the slit in the black out covering the window and seeing the pilot employ flares. Nothing can explain the feeling of 'great we haven't even landed yet and someone is shooting at us.' After landing, I got about four hours of sleep then did a quick turn-over with the shirt I was replacing so he could get out of there the next day."

"Upon, arriving at Balad Air Base, Iraq, I was assigned as first sergeant for the 332nd Expeditionary Security Forces Squadron," Sergeant Kelley said. "As a first sergeant I worked with the troops to get through all the issues which come along with a deployment. From individuals being separated from their spouses, children, fiancées, to pay and personnel issues."

Sergeant Kelley put service before self to use, to ensure Airmen were taken care of.

"Of course there was the issue near and dear to everyone who deploys ... reception and beddown of the new troops," Sergeant Kelley said. "Sometimes I'd be working 20 straight hours meeting a couple of planes a night just to ensure everyone had a bed to lay down on when they arrived, knew where to go to get their meals, and give them the basic information to hold them through the night until we in-processed them. Usually after giving them about five or six hours of rack time, everyone pretty much hit the ground running."



Courtesy photos

"We went out to three different local villages and delivered clothes, school supplies and over a 1,000 pairs of shoes to the children," said Master Sgt. John Kelley, 355th Medical Group first sergeant. Sergeant Kelley was deployed to Balad Air Base, Iraq.

Sergeant Kelley said that the deployment had its share of challenges.

"There were some hurdles along the way, taking security forces from five different bases and molding them into one cohesive squadron; rocket and mortar attacks, some hitting pretty close to our troops and some hitting in and around our housing area," Sergeant Kelley said. "These things can obviously get you a little rattled."

Those everyday challenges can never prepare a first sergeant to give the worst news to an Airman.

"The emergency Red Cross messages are always something hard to deal with, especially when you are deployed," Sergeant Kelley said. "Late one evening the commander and I had to let a troop know that his father had just passed away in a car accident. Obviously not something easy to tell someone, especially when they are halfway around the world away, and the only thing they want is to get home to their mom and make sure she is ok. We got him out of Iraq on the next available flight."

"All of this is part of being a first sergeant, the best job in the Air Force ... taking care of people so they can take care of the mission," Sergeant Kelley said. "Those troops that came together from different bases to impress not only me and the squadron leadership, but also our Army counterparts, are all part of what made this such a memorable assignment. From

the armory troops who worked right next to my office, to the supply and admin across the hallway, the patrol section, the controllers, and the troops out working post; they all were some of the best individuals I've had the pleasure to work with."

Sergeant Kelley also got down and dirty with his Airmen while he was deployed.

"What proved to make this assignment even more memorable was going through tactics, techniques and procedures with the security forces," Sergeant Kelley said. "I became qualified to conduct off-base combat patrols as a Fire Team member, and completed several combat patrols in my four months there."

One of the most memorable moments during his deployment was the opportunity to give to the less fortunate.

"I also pulled a security detail for a humanitarian mission and was a member of the Quick Reaction Force," Sergeant Kelley said. "We went out to three different local villages and delivered clothes, school supplies and over a 1,000 pairs of shoes to the children. The parents of these children have had a rough life and you can see it on their faces, but the children are like children anywhere else, they are happy, full of smiles and of hope for their future. I can't begin to explain how wonderful it felt to be there helping a child find a pair of shoes that fit and see the smile on their face, know-



During Master Sgt. John Kelley's deployment, he went on missions with his Airmen. Sergeant Kelley is assigned to the 355th Medical Group as the first sergeant.

ing they didn't have to walk around barefoot anymore. While a pair of shoes might not seem like much to us, it did to those children that day. If giving those children a pair of shoes, some school supplies or some of the candy that I would always carry with me gave that child some hope for a better future, gave them a good impression of what Americans are like or just brought that smile to their face, then I was taking care of business ... because people are my business."



# CDC, school age program fees to remain same for 2005, 2006

**Story and photo by Chris Sweeney**  
355th Services Squadron Public Affairs

Parents who sign their children up for Child Development and School Age Programs will be happy to hear that the fees for the new school year have remained the same as last year. The information was recently announced in Department of Defense guidance on child-development and school-age programs for the 2005-2006 school year.

"The fees have not increased at all this year," said Wendy Ozment, Family Member Programs Flight Chief. "All fees at D-M are based on total family income, as long as a member's income does not increase, the cost of care will remain the same this year," said Ms. Ozment.

"Almost all of the fees paid by parents are used to cover the wages, benefits and training for the D-M staff that directly care for and supervise their children," said Ms. Ozment.

The DoD guidance for school year 2005 and 2006 states the definition of total family income also remains the

same, to include all pay and allowances listed on the Leave and Earnings Statement.

Additionally, the guidance addresses the following temporary pays related to deployments that shall not be included when calculating total family income for children who attend child and youth programs on a regular basis: Family separation allowance, hardship duty pay, and imminent danger pay. However, assignment incentive pay will be counted when calculating TFI.

"The CDCs can accept payments from the Department of Economic Security if families qualify for subsidized childcare," said Maureen Cunningham-Rosner, Finley Child Development Center director. "Families can apply for assistance at the Department of Economic Security or they can call them at 325-5778 for more information."

"Our CDC and School Age Programs are all accredited and offer high quality, developmental care, at an affordable price," Ms. Ozment said.



*Tech. Sgt. Harold Evans, 355th Logistics Readiness Squadron, picks up his son Brandon Evans at the Dorothy H. Finley Child Development Center and signs the attendance log for Jeanette Lopez, CDC program assistant.*

In addition to full-time childcare, the CDCs also offer a part-day enrichment program for children ages three to five.

School-year fee ranges are posted at the CDCs and Youth Center.

For more information, call 228-6463 or 228-6465.

# Taking the guesswork out of deployment entitlements

By Maj. Cynthia Lesinski  
355th Comptroller Squadron

Money is important while deployed or at home. The 355th Comptroller Squadron salutes the Davis-Monthan Desert Lightning Team members preparing to deploy.

Knowing the right information, you can take advantage of your deployment and make extra money for you and your family.

Here are some questions you should be able to answer yes to before deploying to reduce anxiety for you and your family:

- ◆ Am I aware of all my pay entitlements based on my marital status and deployment location?
- ◆ Do I understand my tax exemption benefits and the Uniformed Services Savings Deposit Program investment opportunities?
- ◆ Have I set up a myPay account to allow a family member access to my LES/W2?
- ◆ Do I understand my Government Travel Card responsibilities and know how to file an Accrual Voucher?
- ◆ If an emergency arises during my deployment, can my spouse or designated person handle important pay matters?

## Tax advantages

Being assigned to, or working in a combat zone triggers tax advantages. The earnings you receive while in the combat zone are excluded from your federal taxable income.

This exclusion is unlimited for enlisted members and limited for officers to \$6,529.20 per month in 2005.

The good news is your entire month's pay is excluded from taxable income if you spend a single qualifying day in the combat zone in any given month.

## Uniformed Services Saving Deposit Program

This unique program pays 10-percent interest, compounded quarterly, on your qualified deposits while you are deployed. You cannot deposit funds until you enter the area of responsibility and funds must be withdrawn within 90 days of departure. For more information on the USSDP go to [http://www.defenselink.mil/comptroller/fmr/07a/07a\\_51.pdf](http://www.defenselink.mil/comptroller/fmr/07a/07a_51.pdf). **MyPay**

As long as you have internet capability, you will continue to have the capability to view and print LES's, change direct deposits, start and stop allotments and bonds and update your thrift savings plan. at your deployed location.

Before deploying, you may authorize a family member or designated person to monitor your Leave and Earnings Statement or W-2s simply by registering them for restricted myPay personal identification number to obtain read only access prior to your deployment. Those designated cannot make changes to your pay but will be able to monitor your LES information.

## Government Travel Card

While deployed, you are required to meet all financial responsibilities to include paying your Government Travel Card each month.

It is mandatory for you to file an Accrual Voucher when you are on an extended deployment. You are expected to file your Accrual Voucher **immediately upon arrival and every 30 days thereafter.**

You can accomplish this in several different ways. Fill out the accrual worksheet provided to you prior to your deployment along with a copy of travel orders and fax it to our office at 228-4998 or 228-3990, accomplish the Accrual Voucher on virtual MPF, or e-mail your accrual

requests to [355cpts.custsvc2@dm.af.mil](mailto:355cpts.custsvc2@dm.af.mil).

Keep all receipts to submit with your final voucher at home station.

Remember, your **final voucher must be filed within five days** of returning home.

## Powers of Attorney

Finally, a general power of attorney is not acceptable for finance matters. A special power of attorney is required for your spouse or designated representatives to make pay inquiries, to start and stop or change an allotment and to change your mailing address.

Feel free to call the 355th CPTS Customer Service with any questions you may have at 228-5111 or 228-5112.

We are here to support you and stand by to assist with any concerns you may have regarding your pay and entitlements while deployed.

So you can concentrate on the mission, we'll take care of your financial matters.

## Possible Deployed Pay Entitlements:

- ◆ Family Separation Allowance: \$250/month, prorated daily
- ◆ Hostile Fire/Imminent Danger Pay: \$225/month for deploying to a qualified location see locations at [http://www.defenselink.mil/comptroller/fmr/07a/07a\\_10.pdf](http://www.defenselink.mil/comptroller/fmr/07a/07a_10.pdf)
- ◆ Hardship Duty Pay-Local: \$150/\$100/\$50/month depending on your deployed location. For locations log on at [http://www.defenselink.mil/comptroller/fmr/07a/07a\\_17.pdf](http://www.defenselink.mil/comptroller/fmr/07a/07a_17.pdf)

Call Customer Service for more information at 228-5111 or 228-5112.



Final Answer

What is your favorite memory from your time in the service?



Army Chief Warrent  
Officer 3 (Ret.)  
Gregory Mahler

*"When I went from  
enlisted to an officer."*



Army Sgt. 1st Class  
(Ret.) Matt Karas

*"I traveled around the  
world for 37 years- the  
Army for 27 and the  
Reserves for 10."*



Maj. (Ret.)  
William Burgin

*"Flying F-104s at  
100,000 feet and super-  
sonic below sea level in  
Death Valley."*



Master Sgt. (Ret.)  
Bill Johnson

*"I retired in 1974 and  
they threw me one heck  
of a party. I just got  
back from Vietnam and  
I received the silver  
star."*



Master Sgt. (Ret.)  
William Wills

*"The most memorable  
part of the military  
was the movement to  
various stations and  
the different parts of  
the country and world."*



Chief Master Sgt. (Ret.)  
Thomas R. Mullalnui

*"Cha Shan Air Base,  
Hualien, Taiwan. It  
was a tour of duty I  
enjoyed a lot."*

Building homes, lives

Habitat for Humanity

seeks volunteers from D-M

Volunteers with Habitat for Humanity have built more than 175,000 homes, providing shelter for nearly 900,000 people worldwide. The Tucson chapter is starting to build eight houses Sept. 11 and needs volunteers. Davis-Monthan has one house to build completely. Volunteers are sought for three shifts for the one-day event. Shifts are from 6 to 9:30 a.m., 9:30 a.m. to 12:30 p.m. and 12:30 to 3:30 p.m. No experience is needed and volunteers will be performing general-construction duties. E-mail [steven.melton@dm.af.mil](mailto:steven.melton@dm.af.mil) to volunteer.



Photo by Airman 1st Class Clark Staehle

*Lt. Col. Christopher Austin, the new 563rd Operations Support Squadron commander, reviews the information-security program operation instruction with Staff Sgt. Diana Miller, 563rd OSS.*

## New 563rd OSS commander

The 563rd Operations Support Squadron supports all aspects of the training and employment of the 563rd Rescue Group's seven combat ready HC-130, HH-60, pararescue and maintenance squadrons totaling 1,125 military and civilian personnel. It provides all operational support functions including weapons and tactics, current operations, intelligence, training, life support, mobility and flying hour program management. Lt. Col. Chris Austin took command of the squadron Aug. 19.

# Reaching Beyond the fenceline: Volunteer opportunities

### Community Food Bank

The Community Food Bank is asking for volunteer groups to sort the dry food from the Letter Carrier Food Drive. They have more than 100 totes left to sort.

This involves inspecting the package, checking for the expiration date and sorting it by type of food.

The Food Bank welcomes small or large groups.

Hours available are weekdays between 9:00 a.m. and 3:30 p.m. or any Saturday from 9:00 a.m. to noon. Please call 622-0525 extension 204 or e-mail [hershberger@communityfoodbank.com](mailto:hershberger@communityfoodbank.com) to volunteer or for more information.

### Dignity Memorial Vietnam Wall Experience

Volunteers are needed for the presentation of the traveling, three-quarter-scale replica of the Vietnam Veterans' Memorial. The replica is intended to be a reminder to those that may never be able to travel to the actual memorial.

The memorial will be on display from Nov. 18 to 20 at South Lawn Cemetery, 5401 S. Park Ave. It is free to the public.

A large number of volunteers are needed due to the memorial being open 24 hours a day.

For more information, or to volunteer, call Terry Byron at 295-8407.

### Tops In Blue

Active-duty volunteers are needed for the annual Tops in Blue performance Sept. 11. Volunteers are needed to greet, take people to their seats and pass out brochures.

To volunteer or for more information, e-mail [elaine.guinzy@dm.af.mil](mailto:elaine.guinzy@dm.af.mil) by Monday.

### United Way

United Way of Tucson and Southern Arizona is looking for volunteers for the Days of Caring.

This is the sixth-annual event and will be held Oct. 5 and 8. Sign up deadline is Sept. 9. For more information, call Nancy Jones at 903-9000 ext. 207.





# Sonoran Spotlight

*(Editor’s note: Sonoran Spotlight is a weekly feature of the Desert Airman that profiles a member — officer, enlisted or civilian — of Davis-Monthan Air Force Base.)*



Photo by Airman 1st Class Clark Staehle

*This week’s Sonoran Spotlight is Airman 1st Class Earvin Bundang of the 355th Medical Operations Squadron. Airman Bundang is medical technician. According to his flight commander,*

*Maj. Kristen Taleck, he was nominated for the spotlight because he, “is a versatile and dedicated Airman who effectively assists with patient care for a single-provider population of more than 1,500 patients.”*

*The following are Airman Bundang’s responses to a variety of questions.*

**Best aspects of the job:** The fact that I am able to attend to patients and the opportunity to meet people of all walks of life.

**Hobbies, outside activities:** I usually go to the gym and play basketball but any outdoor activity is my greatest vice.

**What is the best advice you’ve received in the Air Force?** Keep your head up, things will get better ... and it was true they did.

**If you were a recruiter what would you tell people?** The Air Force is a great way to experience the country’s most exquisite places and it opens up a door for a variety of opportunities.

**What is the best advice you’ve received?** To take advantage of what is given and that not all things in life are given on a silver platter.

**Who inspires you?** The person who inspires me the most is my fiancé because she gives me the strength to my everyday living and enables me to achieve the most.

## D-M tobacco cessation classes

The Davis-Monthan Health and Wellness Center is holding the following smoking cessation classes for any Airman at D-M wanting help in quitting smoking.

- ◆ Sept. 6 through Oct. 18: 11 a.m. to 12:30 p.m.
- ◆ Oct. 5 through Nov. 16: 5 to 6:30 p.m.

There are eight sessions over seven weeks. Classes meet each week at the same time. Call 228-2294 or 228-1003 for information and to reserve a seat.

## Trying to quit smoking?

Do you want to quite smoking, but just can’t make the time to attend a course?

Airmen at Davis-Monthan are now able to make a phone call and have a consultation with a Certified Registered Nurse or Respiratory Lung Therapist from the American Lung Association.

No appointment is required.

Airmen need to call 1-800-548-8252 between 7 a.m. and 7 p.m. (Central Standard Time) Monday through Friday.

When calling, let the technician know you are an Airman at Davis-Monthan Air Force Base.

This is a great opportunity, especially if fitting the Tobacco Cessation classes into your schedule is difficult.





## Tooling: AMARC's hidden treasure

**By Rob Raine**  
*AMARC Public Affairs*

Almost everyone recognizes the Aerospace Maintenance and Regeneration Center for stored aircraft, but few realize that for many of the aircraft types, the Center also stores the tooling once used on aircraft factory assembly lines.

Known as the AMARC special assets branch, 'Tooling' for short, they receive, preserve, store, ship aircraft tooling for all the services, according to Ms. Sammie Hansen, supply technician. Aircraft tooling includes the forms, dies and other components used to make aircraft parts. Hansen also noted that Tooling also receives, preserves, stores, and ships small or pilferable aircraft parts, classified parts, and those containing special metals, blades, propellers, guns and other similar items removed during an aircraft's process-in to AMARC.

Tooling preserves all these of items for several reasons, not the least of which is saving money for the government. When AMARC stored the tooling for the T-38/F-5, it required a one-time cost of \$200,000. Estimates for contractor storage of the same tooling ranged as high as \$4 million annually.

"We don't store items by 'assembly line,'" said Ms. Hansen. "We get tooling by box or truckload and store it by aircraft MDS (model, design, series) in assigned locations in area 25 [on AMARC's far east side]."

Like aircraft, tooling items are stored area, row and location within its assigned row.

Because contractors continue to use the stored items, Tooling handles as many as five requests per day for various preserved elements. "All through proper service channels," Ms. Hansen noted.

Large tooling items are preserved with Armor-Shield coating, a dark-gray paint-like material. White rubbery paint, boxes, plastic covers and even indoor shelving protect smaller items.

Like AMARC's other branches, Tooling faces its share of desert denizens.

"I found a four foot rattler under a box, just last week," said woodworker Tony Francis. Tony noted he chose not to imitate Steve Irwin and avoided handling the snake.

"On average, the team finds two live rattlers and five skins a month," said material handler/inspector Eddie Bellenger.

Insects and spiders represent another problem for the Tooling team.

"Bees find the gaps in boxes as wood weathers and dries out," said Tony. "Big box, little hole, it's just like a hive to them."



"We've been lucky that no one has been hurt when opening the boxes," Mr. Bellenger said. "When you find a swarm, you run!"

"We call bees in to AMARC Job Control, right away, wherever they're located," Mr. Bellenger said, noting that bees will swarm under any sheltering structure. When someone notices a swarm, Tooling vacates the area and waits for entomology to deal with the bees."

In addition to opening boxes to recover needed parts, the tooling team inspects boxes for weather rot and damage. The Arizona sun, temperature extremes, and low humidity (except during the monsoon), take a toll on tooling storage boxes. Among the hundreds, even thousands of boxes maintained by Tooling, many need repair or replacement each and every day, according to Mr. Bellenger.

Tooling even has its own woodmill and mobile box-making trailer (see sidebar article). On any given day the tooling team handles a diverse group of tasks. Tools, parts, and other small items must be transferred from old boxes to new. Box bottoms, including their support frameworks, which keep boxes off the ground and tilted so what little rain there is, runs off rather than pooling, must be inspected. Boxes and tooling must be sprayed with preservative materials.

The team also prepares areas to receive deliveries of new items and then processes the newly arrived tooling. This includes inspecting for damage (and reporting it back to the company), completing associated paperwork and database entries, and moving items to assigned locations. The team even locates parts for customer queries or shipments and estimates shipping times and costs.

Like their counterparts in preservation and reclamation, the Tooling team works in the hostile and demanding environment of AMARC's desert. Desert areas lack running water or phones (other than cell phones and radios). Porta-johns serve in lieu of bathrooms, and only generator-provided power supports the converted-trailer that serves as their break room.

"We're way more than just a 'storage' thing," said Ms. Hansen. "This crew does one heck of a grand job putting up tooling of all shapes and sizes, ready for the customer whenever."

The AMARC special assets branch, Tooling, provides a valuable service to the aerospace industry, saving our government millions by preserving these vital materials.

"They're the best!" Ms. Hansen said.



*The genius of the Area 25 Tooling crew saves the government money every day because of a recycled, white trailer. With externally mounted power saws and power from a generator, the Tooling team can make and repair boxes that may be too big, too tall, or just too far away to bring back to camp.*

*"The crew made it up from every spare item they could get," said Ms. Sammie Hansen. Including an old trailer recycled through the Defense Reutilization and Marketing Office (DRMO).*

*By taking box-repair into the desert and making repairs on the spot, the Tooling crew saves the government money by eliminating the need for big trucks and lifting hoists once needed to move boxes back to camp.*

*"All from the ingenuity of the Area 25 Tooling crew," Ms. Hansen said.*

# Transforming AMARC through LEAN

**Col Tony Panek,**  
AMARC Commander

Last month I briefly mentioned a goal to take advantage of continuous improvement efforts. It is very important we all understand what continuous process improvement involves as well as seeing initial AMARC results.

The entire Air Force and AMARC in particular, benefits from Transformation through process improvement. Basically when the buzzwords “LEAN” and “Transformation” and “process improvement” get tossed around, they mean “elimination of waste.”

Often times such elimination is common sense – just like at home. For example, when you change the oil in your car, it's usually more efficient to change the oil, air and fuel filters at the same time. It makes the engine more efficient, better maintains the vehicle, makes the vehicle last longer – it's cost effective and it eliminates waste.

That's what we accomplish through LEAN process improvements. Transformations can take place everywhere, on the shop floor, above the shop floor, throughout an organization wherever there's a need and an opportunity to streamline flow, to reduce and



eliminate waste in order to increase throughput, reduce work in process (WIP) and reduce cost.

There are hundreds, even thousands of processes at AMARC, from simple to highly complex. By conducting LEAN initiatives on the work we do every day, we can transform our efforts into standardized work processes, with predictable, repeatable results.

Predictable, repeatable results from standardized processes directly bear on costs, schedule, and performance. Such standardization reduces our cost to provide products, increasing AMARC's value to our customers. Predictability and repeatability ensures that AMARC delivers on schedule, which guarantees products by the delivery date to our customers. Standardization also locks in quality. AMARC's customers rest assured they'll receive products free of defects from the Center all the time. It should sound familiar: on-time, on cost, quality products to our customers.

Two key LEAN transformation tools are the LEAN event and the rapid improvement event (RIE). The RIE begins with a process improvement team made up of the people who do the work. They look at and subsequently “map” the “current state” of the process, developing something akin to a flowchart. The map addresses information used in the course of the process such as, materiel, people involved, and so on. The process improvement team then analyzes data, conducts interviews, observes all means to document the current state and achieves a baseline. Identifying

and documenting a baseline is important throughout the process as it provides a solid foundation for starting points, goals, successes, and completion/continuation points.

Once they've documented the current state of a process, the team can collectively identify problems and constraints – bottlenecks that slow down the smooth flow of the process. Knowing what they're up against, allows the team to identify why the problem exists and dig down to find its root causes. After identifying these root causes, the team develops the “future state.”

This “future state” projects a significant reduction of waste in the process.

In order to transition from current to future state, we need a bridge. The process improvement team creates just such a bridge in the form of action plans with the steps needed to move from current to future states.

Then, the team takes its plans and recommendations and presents them to both the AMARC process owners and the process sponsors/champions. During this presentation, the team makes its case for the “future state.” to the Center Director and ultimately me. They ask for the opportunity to continue, to implement their action plan . . . and transformation begins.

AMARC has aggressively pursued transformation efforts involving AMARC personnel across all directorates and divisions. The following is a short summary of continuous process improvement results we've seen at AMARC:

The F-4 shop used to take 224 days to regenerate

(See *LEAN* next page)



## From Desert to Battlefield: CH-53s return



When Marine Corps Aviation needed to increase its heavy-lift helicopter capacity, the service turned to a cost effective solution: war reserve CH-53E Super Stallions stored in the Arizona desert at the Aerospace Maintenance and Regeneration Center (AMARC).

When there’s an upgrade to the operational tempo, AMARC can retrieve aircraft from storage for us and return them to service with the fleet. Despite being stored in the hot, dry Arizona desert for nearly ten years, the helicopters remained flyable assets because of AMARC’s meticulous preservation process.

Responding to the Marine’s call, AMARC’s aircraft withdrawal team removed the CH-53Es from storage and prepared them for shipment to Naval Air Depot at Marine Corps Air Station, Cherry Point, N.C. via Air Force C-5 Galaxy. To make the CH-53s fit, AMARC removed the helicopter’s transmission and rotor heads.

The CH-53Es departed for MCAS Cherry Point during the second week in August. Tim Horn, Dir. Navy FSO at AMARC conveyed thanks and appreciation from the Corps. “AMARC completed the preparations on the CH-53Es two and a half weeks ahead of schedule,” he said. “The Marines were really happy guys.”

AMARC’s ability to regenerate aircraft saved the government and the taxpayer more than half a billion dollars last year, while returning much-needed aircraft to the services on-cost and on-time.

### LEAN from Previous

a single aircraft. After incorporating LEAN process improvements, it now takes less than half that time and their “future state” goal is close to one third of the original number of flow days. Similar reduction in flow days took place after the A-10 wing shop incorporated LEAN improvements. Our reclamation branch cut their time to retrieve priority parts from 16.5 days for small and 18.5 days for large parts to just over four and just under nine days, a savings of 74 percent and 52 percent respectively.

Above the shop floor, a transformation in work loading reduced by half the number of days needed to prepare a request for quotes which ultimately makes us more responsive to our customers needs. A rapid improvement team also mapped, for the first time, the DMAG process which is currently being used.

Most recently our process-in team undertook a LEAN event moving from an average of nearly four months to process an aircraft from receipt to desert storage, to a future state of two months. They knocked 56 days off their time. Imagine if Lance Armstrong knocked 48 percent off his time in the Tour de France!

He’d have an untouchable world record. The kind of future state savings our process-in team members are focused on is just that kind of world class effort.

Bottom line...the initial results are impressive but we can’t stop there. Transformation through the LEAN event and rapid improvement event represents a powerful tool that involves the people who do the work, the process owners, in an agreed upon method of improvement. The LEAN and RIE process is executable, measurable and sustainable and it gets results in terms of on-cost, on-time, quality products to the AMARC customer.





# Desert Lightning team shows success to COMACC



**Ready to Deploy When  
Called/  
Ready to Fight When  
Ordered**



Photo by Airman 1st Class Christina Ponte

**(Right)** Talking with Airmen about how D-M develops and nurtures Airmen was a key aspect to Gen. Ronald Keys, Air Combat Command commander, visit. Airman 1st Class Jameska Eaddy, 355th Component Maintenance Squadron, talks with the general about what the new quad dorm design provides her and her fellow Airmen. D-M was the first in ACC to open this type of dorm. Also visiting D-M with the general was Chief Master Sgt. David Popp, ACC command chief. Chief Popp talked with senior NCOs around the base about enlisted leadership and supporting Airmen while focusing on the mission.



Photo by Airman 1st Class Christina Ponte

**(Above)** Gen. Ronald Keys, Air Combat Command commander, salutes the welcoming party (not pictured) as he and his wife, Valerie, walk through the Honor Guard's cordon. Davis-Monthan was the general's first ACC-wing visit since assuming command in May. The visit lasted two days.

**(Left)** Staff Sgt. Joseph Valez, 355th Logistics Readiness Squadron, R2D2 staff talks with Gen. Ronald Keys, Air Combat Command commander about the deployment preparation program, R2D2, at D-M.

**Develop and Nurture Airmen/  
Installation Stewardship**



Photo by Airman 1st Class Jesse Shipps



# Air Force warriors of ‘70s

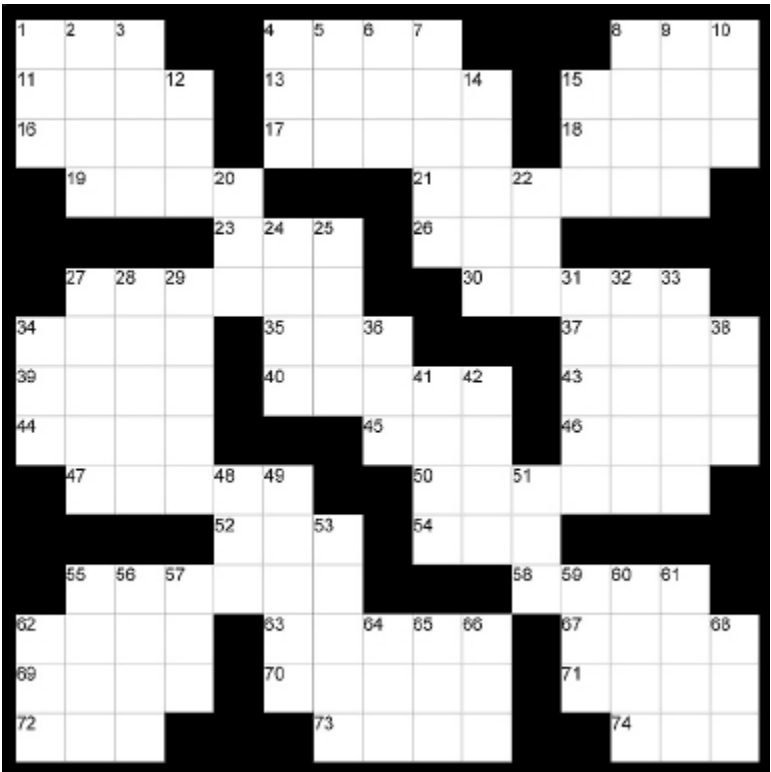
**By Capt. Tony Wickman**  
*Alaskan Command*  
*Public Affairs*

- Across**
1. Shaq’s org.  
4. M\*A\*S\*H actor Alan  
8. Sis’ sib  
11. Sad  
13. Jeans brand  
15. Inmate’s house  
16. Staff  
17. Rustle  
18. \_\_\_ upon a time ...  
19. Assist  
21. Hang out  
23. Mining goal  
26. Goddess of the dawn  
27. Gen. \_\_\_ James  
30. Drum  
34. Salary  
35. Everything  
37. River boat  
39. Land measurement  
40. Armistice  
43. 1944 Nobel winner Hahn  
44. Tool storage place  
45. Big \_\_, Calif.  
46. One of the 5 W’s  
47. Fable writer

50. Brig Gen Robinson \_\_\_;  
senior AF officer held pris-  
oner in Hanoi  
52. Sick  
54. Meadow  
55. Jane Leslie \_\_\_; 1st  
woman commissioned  
through AFROTC  
58. Jog  
62. Various amounts  
63. South American mountains  
67. Pirate’s haul  
69. Cadet \_\_\_ Olsen; first  
woman admitted to a ser-  
vice academy  
70. Capt. Sandra \_\_\_; 1st  
woman tanker commander  
to stand alert duty  
71. Singer Fitzgerald  
72. DoD TV stations over-  
seas  
73. Cure  
74. Flightless bird

- Down**
1. CBS rival  
2. Boring  
3. Col. Regina \_\_\_; first  
woman to receive the  
Cheney Award

4. USAF PME for SSgt (S)  
5. Gen. \_\_\_ Allen; Chief of  
Staff of the Air Force  
6. 506, to Cicero  
7. Passageway  
8. Jolt  
9. Cadet Edward A. \_\_\_; 1st  
African-American Cadet  
Wing commander  
10. Bullring cheer  
12. Snakelike fish  
14. Fire at  
15. CMSgt \_\_\_ Harston  
20. Hawaiian food made  
from taro  
22. Country protected by  
DoD  
24. Collect grain  
25. Model McPherson  
27. Fancy home in Russia  
28. Give consent  
29. Requires  
31. Gen. George \_\_\_; CSAF/  
CJCS  
32. Woodshop item  
33. Following before  
34. Existed  
36. \_\_\_ Vegas  
38. 2,000 lbs.  
41. Hair type



(The solutions for this puzzle are located on Page 25.)

42. Pennsylvania town  
48. Engine need  
49. Guilty and Not Guilty  
51. Unhappy  
53. PM of Ireland John \_\_\_  
55. Cow’s foot  
56. Middle East country  
57. Actor Cariou  
59. Pub order  
60. Foot part  
61. Jeanne \_\_\_; Brig. Gen.  
62. USAF lawyers  
64. Female deer  
65. Greek letter  
66. Missouri airport, in short  
68. Greek letter









# New PT uniform brings new wear policy

By Senior Airman Brandy Dupper-Macy  
355th Wing Public Affairs

As more Airmen begin wearing the new Air Force physical-training uniform, it is important for individuals to follow the rules. The wear policy applies anytime individuals are required to be in an official physical-training uniform, such as during all organized PT.

The mandatory wear date for the new uniform is to be determined.

◆ Any combination of PT uniform items may be worn together (jacket with T-shirt and shorts, T-shirt with shorts or pants); PT uniform items may not be worn with civilian clothing.

◆ Air Force T-shirt (short- or long-sleeved style) must be worn tucked into shorts.

◆ Jacket must be at least half zipped, and hood must be stored and zipped when not worn.

◆ Pants must be zipped at the legs.

◆ Spandex shorts and leggings (navy blue, or black) may be worn under PT shorts (full-length leggings may be worn during cold weather).

◆ White socks must be worn; ankle, or calf length (small conservative trademark logos are OK).

◆ Shoes must be a conservative color.

◆ Hats are not required when wearing the new uniform, however if optional organizational hats are to be worn, commanders must standardize.

◆ Saluting is not required when performing PT, but is required regardless of uniform type when not performing PT and when meeting individuals displaying appropriate rank.

◆ Hair must be neat and cannot hang below the collar; long hair must be tied back.

◆ Requirements for wear of reflective belts while in the new PT uniforms are at the discretion of the squadron commander.

◆ Jewelry wear will follow normal uniform-wear rules.

◆ Wear policy for deployed locations is at the discretion of the theater commander.

(Information provided by Air Force Personnel Center.)

## Mustangs place 9 of 22 in national softball tournament

By Amy Fredette  
355th Wing Public Affairs

The Davis-Monthan Mustangs men's varsity softball team finished ninth out of 22 teams at the Military World National Tournament Aug. 19 through 21 in Panama City, Fla.

"Our team played with pride and represented D-M Air Force Base well," said Staff Sgt. Paul Marchetti, 612th Air Communications Squadron and Mustangs softball team coach.

Tech. Sgt. Joe Catalani, 612th Combat Operations Squadron, led the Mustangs, with a .700 batting average and Senior Airman Tony Combs, 355th Operations Support Squadron, showed off his "golden glove" with several impressive defensive shortstop plays, Sergeant Marchetti said.

The Mustangs were off to a great start, defeating Schriever Air Force Base, Colo., 18 to 12, for game one of the tournament, said Sergeant Marchetti. The team fell short in game two of the competition against tournament-winner Cannon Air Force Base, N.M. with a final score of 11 to 16.

The Mustangs went on to lose game three against Fort Bliss, Texas, 24-9.

"The only area where the team struggled a bit was not able to get the big hit," Sergeant Marchetti said. "There were a few innings where a timely hit would have put us right back in the game."

Sergeant Catalani agreed.

"I think we could have hit the ball a lot better in certain situations," he said.

This is the second year the Mustangs have competed in the Military World National Tournament.

Last year, the softball team placed second out of 50 teams in Dallas, Texas.

"Over the last two years we have been going to the Military World Tournament and performing well," Sergeant Marchetti said. "Other teams are starting to take note of this."

As for the competition, Sergeant Marchetti said the Florida tournament included teams from every branch of military service.

"This was a very competitive tournament," he said. "(However) it's all in fun and great to compete and build friendships with our fellow military members."

Sergeant Catalani has his sights set on Mustang victory at next year's tournament.

"Next year we are going to do a lot better," Sergeant Catalani said. "We're going to finish in the top five, if not win it all."

The Mustang's next softball season commences with tryouts in March.

The tryouts are open to every member of the Desert Lightning Team.

"We are losing a lot of talent from this year's team," Sergeant Marchetti said. "We hope to have a good turnout at tryouts to try and fill those gaps."



Photo by Airman 1st Class Clark Staehle

Gym personnel hand out water to runners competing in Sunday's 10k. The race was a part of the Desert Lightning Marathon Prep series here.

## D-M's prep series helps set Airmen for 26-mile race

By Airman 1st Class Clark Staehle  
355th Wing Public Affairs

The Davis-Monthan Fitness and Sports Center hosted a 10-kilometer race, the second event of its Desert Lightning Marathon Prep Series here Sunday.

The marathon prep series is a program developed by the 355th Services Squadron to help Davis-Monthan Airmen be fit to fight.

The marathon prep series is a circuit of races that gradually and safely increases in distance from 3.2 miles to 20 miles over an 11-week period, according to the Fitness and Sports Center.

The series of events helps prepare contestants in the D-M community for either the Holualoa Tucson Marathon or the Bobbi Olsen Half Marathon, both held Dec. 4.

Staff Sgt. Johnathon Larson, 355th Aircraft Maintenance Squadron finished with the best time for Sunday's 10k race as well as Aug. 21's 5-kilometer event. He is an avid runner and practices every day from three to 20 miles.

With two 26.2-mile marathons under his belt with a personal best time of 3 hours and five minutes, Sergeant Larson is slated to compete in two more this fall, including the Dec. 4 marathon.

Sergeant Larson says he enjoys marathons.

"I don't know if I'll ever get to the point where enough is enough where marathons are concerned," he said. Running brings focus and structure. A person who can run a marathon can do anything.

The next event in the series is a 10-mile run, set for Sept. 11. For more information, call 228-0022.

# Sports Shorts

## Baseball players wanted

The Mustangs Baseball Team is seeking players willing to travel to San Antonio, Texas, for the Air Force Bash Tournament, Sept. 14 to 20 and play for the rest of the season. Tryouts will be held Sept. 3 and 4. The baseball team is a competitive, wooden bat, traveling team. Most games are played locally on weekday evenings. The tournament is a Permissive Temporary Duty. Selected players must get permission to attend the tournament from their commanders and supervisors. If interested, e-mail Staff Sgt. Jorge Rodriguez, team manager, at [jorge.rodriquez@dm.af.mil](mailto:jorge.rodriquez@dm.af.mil).

## 2005 Football Frenzy

The first Football Frenzy game of 2005 kicks off at The Desert Oasis Enlisted Club Thursday. Football fans can enjoy Monday Night Football games along with prizes, games, discounted food, beverages and more. Some lucky D-M fans may win one of three grand prize trips for two. D-M Football Frenzy at The Desert Oasis is open to club

members of any rank. To get in on this year's Football Frenzy fun and prizes, stop by The Desert Oasis or The Mirage. For more information, call 228-3100 or visit [www.dm.servicesonline.com](http://www.dm.servicesonline.com).

## Youth swim team sign-up

After the Desert Lightning Piranhas swim team's inaugural season, they are looking forward to another successful season. Interested individuals ages 5 to 18 years are invited to join the team for 2005 through 2006. There will be a parent meeting Sept. 13 at 5:30 p.m. at the Outdoor Recreation center, Building 4430. For more information, call Alisa Metzger, 228-0015 or the recreation center, 228-3736.

## Bowling leagues forming

Winter Leagues are now forming at the D-M bowling center. Bowling Leagues and their respective start dates are:

- ◆ Monday: OWC Ladies Trios League starts Sept. 12 at 9:30 a.m. and Intramural League starts Sept. 12 at 5 p.m.
- ◆ Tuesday: Early Risers Ladies League starts Sept. 6 at 9:30 a.m.

and Intramural League starts Sept. 6 at 5 p.m.

- ◆ Wednesday: Scratch Trios League starts Sept. 7 at 7:30 p.m.
- ◆ Thursday: CE Trios starts Sept. 8 at 4 p.m. and Mixed League starts Sept. 8 at 6:30 p.m.
- ◆ Saturday: Youth League (YABA) starts Sept. 10 at 9:30 a.m.

For more information, call 228-3461.

## Marathon Prep-Series

The 2005 Desert Lightning Marathon Prep-Series will continue at the D-M Fitness and Sports Center through Nov. 6. The Prep-Series is intended to help athletes ages 18 years and older prepare for upcoming Tucson and Phoenix marathons. All runs are designed to safely and gradually increase in distance. Race dates and times are:

- ◆ 10-mile: Sept. 11 at 7 a.m.
- ◆ 13-mile: Sept. 25 at 6:30 a.m.
- ◆ 16-mile: Oct. 16 at 6:30 a.m.
- ◆ 20-mile: Nov. 6 at 6:30 a.m.

The entry fee is \$35 until 2 p.m. Sept. 10. All payments and registrations must be made at the Sports Center. On-site registrations will only be available for single race events. Fees for single-race events are \$5. All fees are nonrefundable.

T-shirts and a series certificate will be awarded to all registered participants completing four races. For more information, call 228-0022.

## Bicycle Training Rides

Group bicycle training rides will take place Saturdays starting Sept. 10. These rides will be great for getting in shape or preparing for El Tour de Tucson.

- ◆ The starting location is Pavilion 1 at the Golf Links Sports Complex. To get to the start location, drive north on Craycroft Road from Golf Links Road and take the second left. Stay right in the parking lot to Pavilion 1.
- ◆ Rides will take place Sept. 10, 17 and 24.
- ◆ Starting times for Sept. are 6:30 a.m. Please arrive 10-15 minutes early to sign in for prize drawing.
- ◆ Distances will vary between 20 and 40 miles in September, with shorter loops available.
- ◆ Maps provided on the morning of the ride.
- ◆ Door prize drawing prior to the beginning of each ride.

For more information, contact Steven Ammons at 940-2166.







Photo by Kathy Sands

## Life rocks for D-M teens

Shannon Phillips, far left, daughter of Tina and Tech. Sgt. George Roach, 51st Security Forces Squadron, Osan Air Base, Korea, helps her group build a stand that hopefully will hold an uncooked egg. The girls, who were participating in a Life Rocks! training workshop in Jackson, MI, Aug. 2 through 4, were given an empty spaghetti box and masking tape to complete the project. The Life Rocks! workshop is designed to help teens from across the nation gain teaching skills through a "train-the-trainer" model. The program works to bring youth and adults together as partners in developing strategies that prepare youth to make healthy choices. The D-M Youth Center will offer training to teens interested in teaching the Life Rocks! program to younger children. For more information, call 228-8844.

## Chapel Information

Services and activities offered by the D-M chapel are listed below. For more information on Jewish or Muslim services; Sunday School programs; Vacation Bible School; Bible studies; youth groups; and ministries, call 228-5411.

### Worship schedule

#### Catholic

◆ The First Saturday Mass is the first Saturday of the month at 9 a.m. in Hope Chapel. The Mass is followed by a breakfast fellowship. For more information, call Jeff Morgan at 574-2567.

◆ Saturday Mass is at 5 p.m. at Desert Dove Chapel.

◆ Sunday Mass is at 9:45 a.m. at Desert Dove Chapel.

#### Protestant

◆ Traditional service is Sunday at 8:30 a.m. at Hope Chapel.

◆ Contemporary service is Sunday at 11:15 a.m. at Desert Dove Chapel.

◆ Gospel Service is Sunday at 11:15 a.m. at Hope Chapel.

### Catholic Women Fun Night

The Catholic Women of the Chapel will host a Fun Night Thursday at 6 p.m. in the Desert Dove Chapel Annex. All women (active-duty and civilian) are invited to come meet other new women from the parish while enjoying great food and games. For more information, call the Catholic Parish Coordinator at 228-5411.

### Catholic Education classes offered

Registration for weekly Catholic Religious Education classes is held after all weekend Masses until Sept. 30. Classes begin Sept. 11.

For more information, call Nancy Rambaran at 228-4299.

### Sunday School Spiritual Fitness

Sunday School Spiritual Fitness begins Sept. 11 at 9:45 a.m. Classes are for all ages.

## Education Services

### New ROTC commissioning Web site

The Air Force ROTC Commissioning Program has a new Web site at [www.afaots.af.mil/AF-ROTC/Enlisted Commissioning/](http://www.afaots.af.mil/AF-ROTC/Enlisted%20Commissioning/). Please do not use the old Web site. The BTES will advertise when the new site is updated with current information and dates. For more information, contact Phil King at 228-3812 or Norma White at 228-4249.

### Southwestern on-line classes

Southwestern College has added two on-line graduate programs in Master of Science in Leadership and a professional MBA. Southwestern College also offers nine-undergraduate majors completely on-line. Up to 64 Community College of the Air Force credit hours are transferable. For more information go to [www.sckans.edu/online](http://www.sckans.edu/online) or e-mail [military@sckans.edu](mailto:military@sckans.edu). or contact Karen Pedersen at 888.684.5335 ext. 114.

### Pima community college

Fall classes have started at Pima Community College but there are still Late Start Classes and weekend classes individuals may still register for. Check the Web site, [www.pima.edu](http://www.pima.edu), or call 206-4866.

### International Affairs program

Air Force officers and civilians can apply to the Global Master of Arts Program II, a 12-month program culminating in a Master of Arts degree from the Fletcher School of Law and Diplomacy at

Tufts University. It is available to all mid-career officers and civilians serving in international-affairs positions who have at least eight years of international affairs experience. Six Air Force slots for the program are available. The board usually looks for captains to lieutenant colonels and mid-level civilians who fit the entrance criteria, including a foreign-language requirement. The part-time program requires three, two-week residency sessions combined with Internet-based courses of study. Deadline for applications is today. Applications can be downloaded at [http://www.iaprograms.net/docs/050325\\_gmap-ii\\_app.pdf](http://www.iaprograms.net/docs/050325_gmap-ii_app.pdf)

### Air War College seminar

The Base Training and Education Services is forming an Air War College Seminar at D-M. This program is open to active-duty, National Guard, and Reserve O-5 selectees or above of any component of the U.S. Armed Forces and DoD civilian employees (GS-13 or above). For those interested in joining the seminar please contact Lt. Col. Ann Hollis at DSN 749-3573 or e-mail [ann.hollis@mcchord.af.mil](mailto:ann.hollis@mcchord.af.mil). For more information, contact Phil King at 228-3812.

## Happenings

### Walk for Polycystic Kidney Disease

A walk for Polycystic Kidney Disease is being held Sept. 17 at Reid Park. The PKD is a common life-threatening disease, affecting 600,000 Americans and more than 12.5 million people worldwide. More than 60 percent of people with PKD develop kidney failure and may experience chronic pain, brain aneurysms, kidney stones and high blood pressure. For more information about the walk, call Tech. Sgt. Molly Myers at 228-7654 or 219-8696 or visit [http://www.pkdcure.org/site/TR?fr\\_id=1189&pg=entry](http://www.pkdcure.org/site/TR?fr_id=1189&pg=entry).



**Home buying seminar**  
The Housing Management Flight is sponsoring a home buying workshop Sept. 21 from 8 to 11 a.m. at The Mirage Officers’ Club. All active duty, retirees and Department of Defense civilians are invited. For reservations, call Tina West at 228-5548.

## Services Activities

Information for the Services Activities section courtesy of Chris Sweeney, 355th Services Squadron. For questions regarding this information, contact Mr. Sweeney at 228-7352.

**Youth Center Power Hour**  
The Youth Center’s Power Hour Afterschool Program returns to D-M Tuesday for another year. The Power Hour program reinforces and enhances the skills and knowledge young people learn at school through “high-yield” learning activities. Activities include leisure reading, writing activities, homework help and games. Power Hour emphasizes collaborations between Youth Programs staff, parents and school personnel. Sessions will be Tuesday and Thursday from 6 to 7 p.m. and cost \$12 per month. For more information or to sign up your child, stop by the Youth Center or call 228-8844.

**Tween Lock-In Sept. 9**  
The sixth Annual Air Combat Command Tween Lock-In is Sept. 9 to 10 from 9 p.m. to 7 a.m. Youth ages 9 to 12 years will have the chance to call other ACC bases and issue challenges, participate in fun competitions and party all night with prizes and food. D-M could win a plaque for the Youth Center and a pizza party for preteens. The cost is \$10 for members; \$15 for nonmembers and \$15 at the door. To sign up by Wednesday or for more information, call Angie Wilkinson at 228-8844.

**Hispanic heritage buffet**  
The Mirage Officers’ Club will host an all ranks Hispanic heritage buffet Sept. 9 from 5:30 to 7:30 p.m. Cost is \$10.95 per person (members receive a \$2 discount) and \$5.95 for children ages 6 to 12 years. Children ages 5 years and younger are free. The menu includes enchiladas, fajitas, Spanish rice and tacos. For more information, call The Mirage at 228-3301.

**Fishin’ for Membership**  
Have a friend or coworker sign up for membership at The Mirage or The Desert Oasis and get entered for a chance to win a \$100 gift certificate from Army Air Force Exchange Services. Chances increase with each new member signed up. In addition, both the current and new members will instantly win Sunday brunch for two. (The clubs may substitute an equal value prize.) Fishin’ for Membership entry forms must be completed at the time of sign-up. For additional information, stop by either club or call The Desert Oasis at 228-3100 or The Mirage at 228-3301.

**Services Bucks usage**  
The Desert Oasis and The Mirage club members’ Services Bucks are accepted at most Ser-

vices activities and at many off-base businesses. Services Bucks are also accepted at many local merchants (see reverse side of Services Buck). Services Bucks are not valid at Army Air Force Exchange Services facilities and cannot be used to purchase tobacco, alcohol or bingo games. For information on becoming a club member, call 228-3100 or 228-3301.

**Castles N’ Coasters adventure**  
Experience the sky-high rides, roller coasters and water rides at Castles N’ Coasters Sept. 17. Tickets cost \$25 for adults and \$15 for children ages 3 to 16 years and include round-trip transportation and one All Park VIP Gold Pass. The VIP pass also includes one day of unlimited rides and miniature golf. To sign up by Sept. 10, stop by Building 4430 or call Information, Tickets and Tours at 228-3700.

**Community Center bingo**  
The D-M community is invited to attend Tuesday night bingo games at the Community Center. Doors open at 5 p.m.; early-bird games start at 6:30 p.m. Lots of great games, cash prizes and jackpots from \$50 to \$1,000 are available. For more information, call 228-3717.

**Artist, craftsman, photo contest**  
Start getting your entries ready for the D-M Artist/Craftsman and Photography Contest. Entries will be due to the Arts and Crafts Center by Sept. 15. For more information, call 228-4385.

**Under 21 club specials**  
Members of the D-M community under the age of 21 years are invited to enroll in the “Z” Membership Program at The Desert Oasis. Any member under age 21 years who maintains membership at The Desert Oasis can receive up to \$300 in credit toward their 21st birthday party at the club. D-M “Z” credit amounts are as follows: Maintain a three-month membership and receive a \$75 credit; maintain a six-month membership and receive a \$150 credit; maintain a one-year membership and \$300. Credits cannot

be used to purchase alcohol or tobacco. For more information, call 228-3100.

**Win lunch for two**  
Every month, two members from The Mirage Officers’ Club or Desert Oasis Club can win lunch for two as part of the “calendar search” game. Members can look for their last name and last four digits of their club card anywhere on the clubs’ current calendar in the Services Activities magazine. Members whose names and numbers appear win lunch for two. Note: The letters of the winners’ last names will be scrambled. Winners can redeem their free lunches by stopping by the club and showing their current club card to the cashier. Winners must claim prize during the month selected. (Some exceptions apply if the member is temporary duty or deployed. See club manager for details.) For more information, call The Mirage at 228-3301 or The Desert Oasis at 228-3100.

**Services employment opportunities**  
The 355th Services Squadron is looking for motivated individuals to fill multiple positions with Services. Applications and specific job information are available at [www.dmservicesonline.com](http://www.dmservicesonline.com). Interested individuals also may pick up and drop off applications at Building 3510, Room 127. For more information, call the Services Human Resources Office at 228-2408.

**Outdoor Recreation equipment**  
Outdoor Recreation Equipment Rental has hundreds of items for rent including pop-up campers, camping, boating and fishing equipment; sports and games; power tools; lawn and garden equipment and rug cleaners. Group-event items such as chairs, tables, various size canopies and barbecue grills are also available. Items are reasonably priced and can be checked out for daily, weekend or weekly use. To view the selection, visit Outdoor Recreation in Building 4430 or check out [www.dmservicesonline.com](http://www.dmservicesonline.com). For more information, call 228-3736.

| Services Activities Labor Day Weekend Hours                   |  |
|---|--|
| <b>Arts and Crafts Center</b> .....                           | 228-4385<br>Fri., 9 a.m. to 5 p.m.   |
| <b>Auto Skills Center</b> .....                               | 228-3614<br>Fri., 8:30 a.m. to 8 p.m.; Sat. 9 a.m. to 5 p.m.   |
| <b>Blanchard Golf Course</b> .....                            | 228-3734<br>Daily, sunrise to sunset.  |
| <b>Bowling Center</b> .....                                   | 228-3461<br>Fri., 8 a.m. to 11 p.m.; Sat., 9 a.m. to 11 p.m.   |
| <b>Community Center</b> .....                                 | 228-3500/3717<br>Fri., 7 a.m. to 1 a.m.; Sat. and Sun., noon to 1 a.m.; Mon., noon to 6 p.m.   |
| <b>Desert Inn Dining Facility</b> .....                       | 228-5501<br>Fri. - Mon., 6 a.m. to 1 p.m. and 4 to 6 p.m.  |
| <b>Eagles Nest Restaurant</b> .....                           | 228-7066<br>Located at the Golf Course: Mon. - Fri. 6 a.m. to 3 p.m.; Sat. and Sun. 6 a.m. to 4 p.m.   |
| <b>Fam Camp</b> .....   | 747-9144<br>Fri., 8 a.m. to 5 p.m.   |
| <b>Family Child Care</b> .....                                | 228-2201<br>Fri., 7:30 a.m. to noon  |
| <b>Fitness and Sports Center</b> .....                        | 228-0022   |
| Fri., Sun. and Mon., 9 a.m. to 7 p.m.; Sat., 8 a.m. to 8 p.m. |  |
| <b>Inn on Davis-Monthan</b> .....                             | 748-1500<br>Open 24 hours.   |
| <b>Information, Tickets &amp; Tours</b> .....                 | 228-3700<br>Fri., 9 a.m. to 5 p.m.   |
| <b>Library</b> .....  | 228-4381<br>Fri., 10 a.m. to 6 p.m.; Sat., 10 a.m. to 5 p.m.   |
| <b>Outdoor Recreation and Equipment Rental</b> .....          | 228-3736<br>Fri., 8 a.m. to 5 p.m.; Sat. 10 a.m. to 2 p.m.   |
| <b>Paintball Range</b> .....                                  | 228-3736<br>Sat., 7 a.m. to 1 p.m.   |
| <b>Pools</b> .....  | 228-3759<br>Indoor Fitness: Fri., 5 a.m. to 7 p.m.; Sat. 8 a.m. to 5 p.m.; Sun. and Mon., 9 a.m. to 5 p.m. Outdoor: Fri., noon to 7 p.m.; Sat. - Mon., 10 a.m. to 5 p.m. |
| <b>Resource Management</b> .....                              | 228-3033<br>Fri., 7 a.m. to 4 p.m.   |
| <b>Youth Center</b> .....                                     | 228-8844<br>Sat., noon to 8 p.m.   |



